

## AREAS OF BUDGETARY RISK

The table below identifies areas that have been identified as a budgetary risk within the Place revenue and capital budgets.

The revenue budget areas of risk are:

Budget Title	Approved Budget	Risk
<b>Revenue: Cemeteries</b>	(£276,680)	<p>The income budgets include various sources such as interment fees, rights of burial and headstone fees.</p> <p>To date the income received is marginally lower than profile. It should be noted that income was 11% below the annual budget in 2014-15 and 14% below annual budget in 2015-16.</p> <p>Income levels will continue to be monitored and the issue flagged to senior management if the trend of income continue as previous years.</p>
<b>Revenue: Cleansing Chargeable Services</b>	(£345,700)	<p>The majority of the income is subject to local and national markets with many competitors.</p>
<b>Revenue : Recycling</b>	£192,070	<p>The budgets include estimated income from the sale of reclaimed materials amounting to £730k. This income is subject to fluctuations in the market, and can be very volatile.</p>
<b>Revenue: Car Parking</b>	(£5,763,000)	<p>The fee income budget for car parking is £5.7m; figures to date indicate that this will be exceeded.</p> <p>The 2015-16 income was £6.28m meaning the budget was exceeded by 10%.</p> <p>Car Parking income can be volatile and a 3% shortfall in income would mean a shortfall of £173k against the budget.</p> <p>This is an ongoing budgetary risk. However, based on income to date, fee income is projected to be above the budget but the volatility of this income source should be noted.</p>

Budget Title	Approved Budget	Risk
<b>Revenue: Planning Services</b>	737,960	<p>There has been a number of recent planning decisions which have been appealed. This generally results in a need for external consultancy and legal advice.</p> <p>Significant expenditure has been incurred to date (£120k), the year end projection is currently £170k.</p> <p>However, this figure could increase substantially if further appeals are received.</p>
<b>Revenue: Markets &amp; Halls</b>	(£388,960)	<p>The budgets for this service are reviewed annually by the Markets and Halls manager in consultation with the relevant Principal Accountant, and set at levels which are believed, at the time, to be realistic. In recent years, the Markets and Halls service has achieved better results than estimated; in 2015/16, the net income exceeded the budget by approximately £100,000.</p> <p>However, some sources of income cannot be guaranteed to continue at current or historical levels so there is a risk that the net income budget may not be achieved.</p>